

CENTER FOR ARMY LESSONS LEARNED



COL Larry Saul
MAJ Gaylon McAlpine

Center for Army Lessons Learned

**COL Larry Saul
Director, CALL**

Phone: (913) 684-3035, DSN 552-3035, Fax: XXX-9564

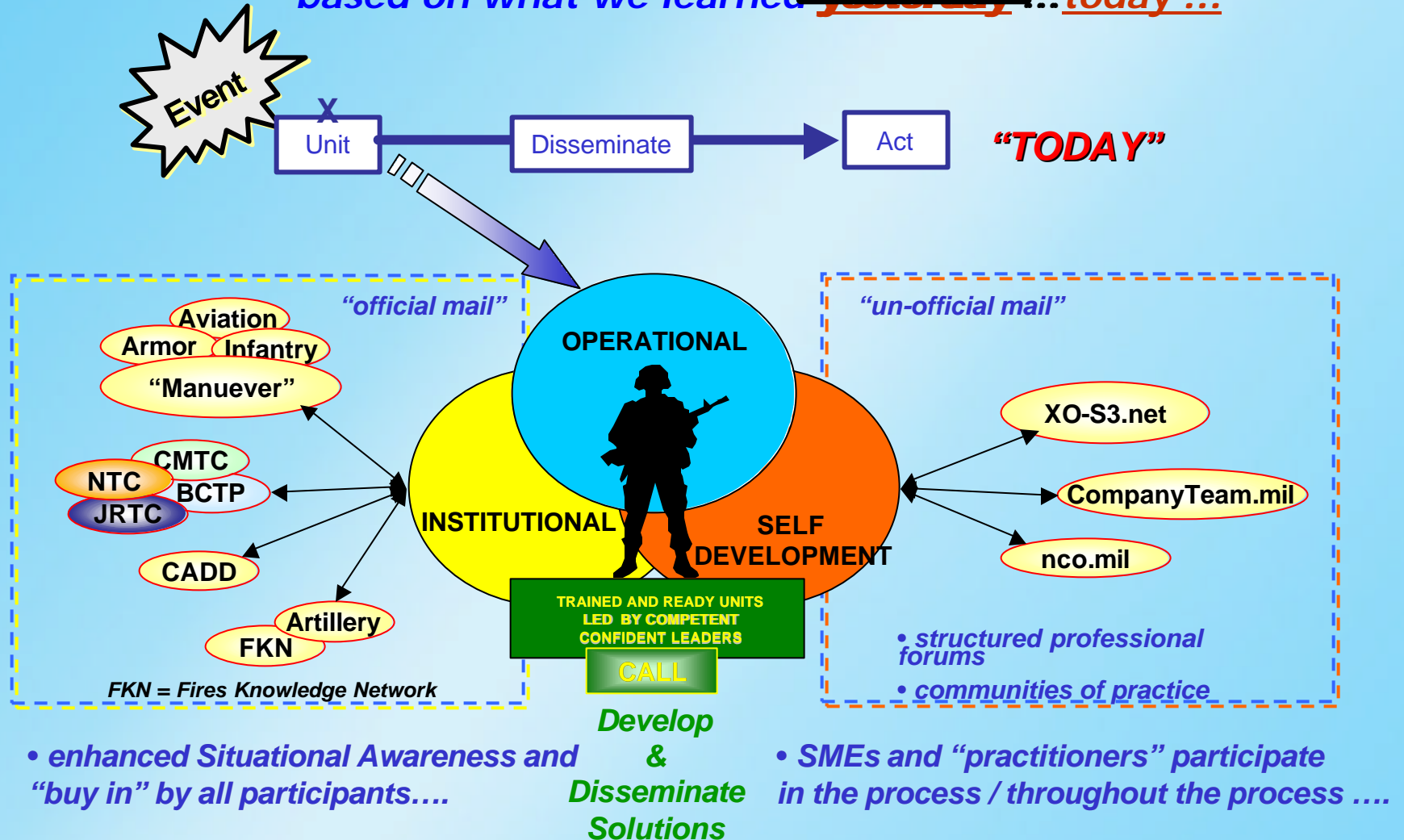
Email: call@leavenworth.army.mil

CALL Home Page: <http://CALL.ARMY.MIL>

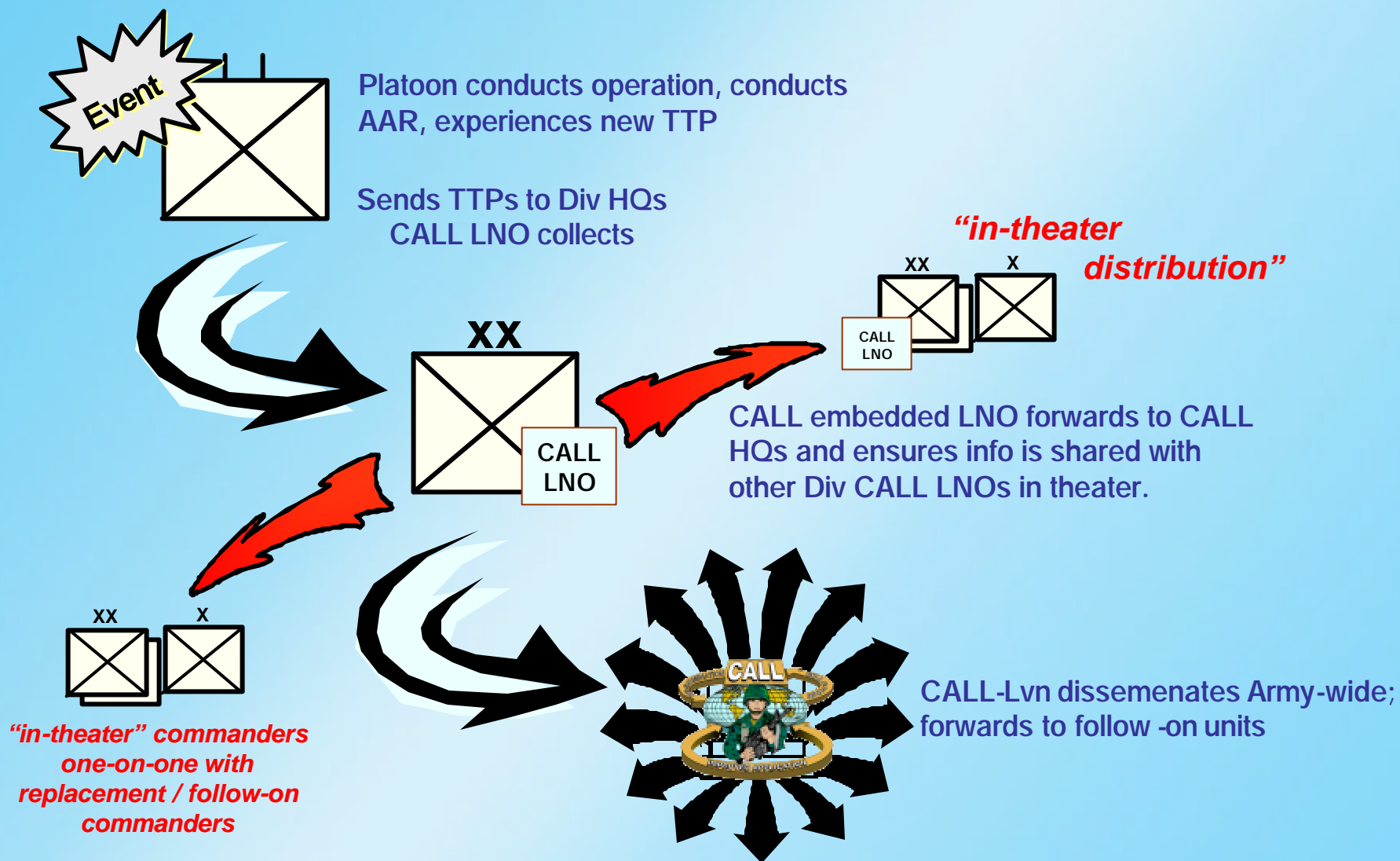
**Request for Information Site:
<http://call-rfi.leavenworth.army.mil/rfisystem/>**

Not your Daddy's CALL

...*timely, relevant TTP and insights for the Army today*
based on what we learned ~~yesterday~~... *today !!!*



A Picture Paints a Thousand Words



Center For Army Lessons Learned

DA Lessons Learned Initiative

Gen Shinseki directed establishment of an HQDA-level organization to provide direction, oversight, and coordinate resources for a lessons learned effort encompassing strategic, operational, and tactical levels.

- CALL plays a critical role in this effort –
will feed the DA initiative
- many aspects are our routine mission now.

(DAMO-SS)

...to **Educate the Army** and **Tell the Army story**

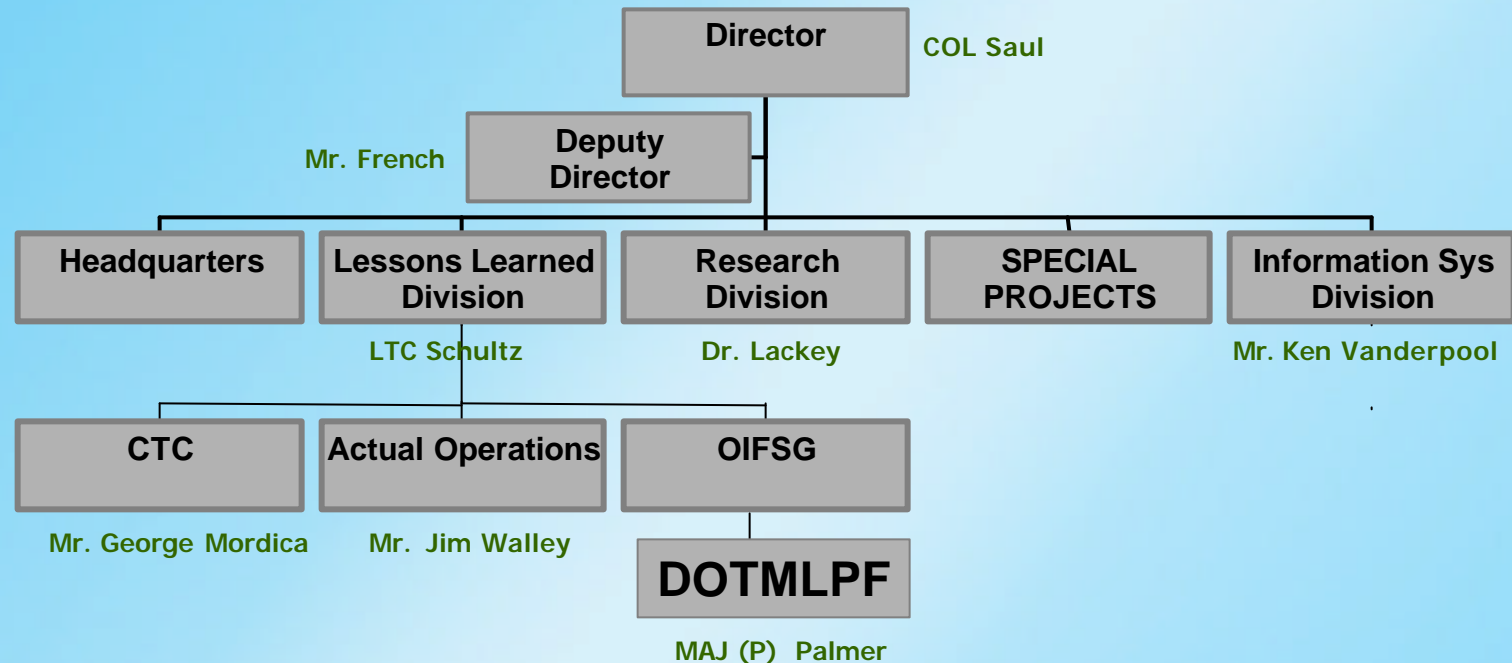
TRANSFORMING CENTER FOR ARMY LESSONS LEARNED

How does CALL become an agent for change for the Army?

- Serve as CSA “eyes and ears,” provide HQ DA G3 with up-to-date trends, issues, insights and observations.
- Translate issues to action plans to solutions; provide tracking mechanism to ensure “lessons” are “learned”
- Provide functions, resources, experts and OC/OTs to the Army in order to enhance warfighting skills.
- Share unit experiences and lessons learned (TTP) across the Army in near real time
- Provide Soldier-to-Soldier experiences/expertise via on site embeds
- Provide resourced “Warfighter” briefing teams to tell the Army story
- DA energizes/directs MACOMs/units to provide key unit level training and exercise AARs, lessons, observations, insights to CALL ‘per SOP’ – emphasize new FM 7-1 charter for commanders.

...to **Educate the Army** and **Tell the Army story**

CENTER FOR ARMY LESSONS LEARNED ORGANIZATION

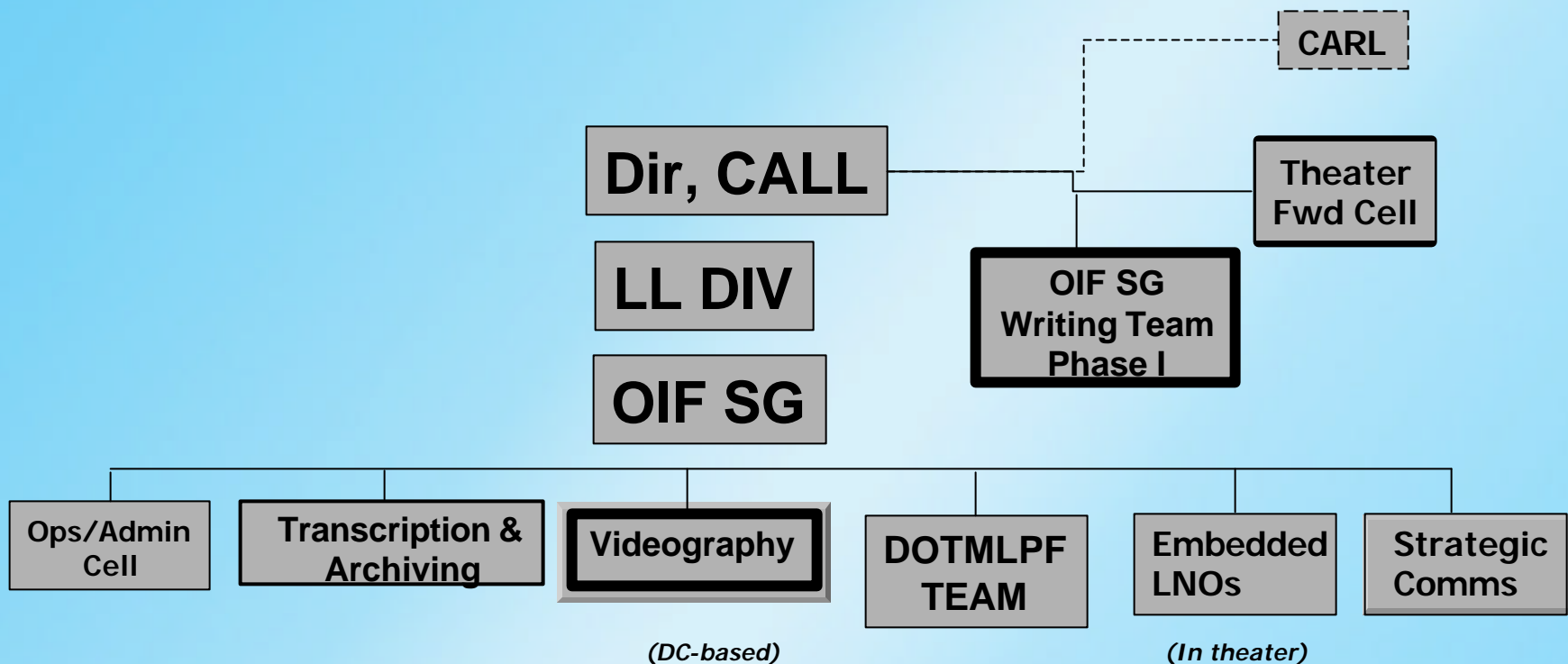


A multidisciplinary, multi-skilled
team of professionals ...

- ✓ Military and Civilian Analysts
- ✓ Historians
- ✓ Library Scientists
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- ✓ Information Management Specialists
- ✓ Information Systems Specialists
- ✓ Archive Technicians

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OIF SG ORGANIZATION

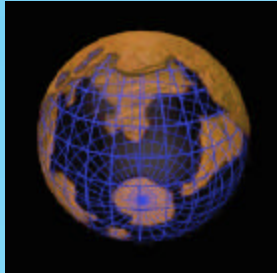


CENTER FOR ARMY LESSONS LEARNED

Portal & Virtual Research Library

Next Steps: Dynamic Portal; Online Collaboration, Learning, Decision Support and Performance Support

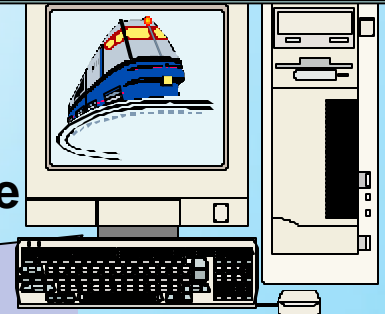
WWW Links



- Training Resources
- Operations Resources
- Thesauri
- Schools
- News Services

Search Engines

- Over 45 available
- Search options



Gateway

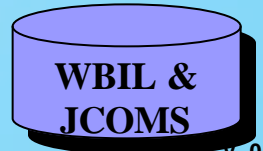
Search, browse, visualize, mine, analyze and summarize a wide variety of source data

Products

- Newsletters
- Handbooks
- Tactics, Techniques & Procedures Bulletins Vignettes

Database

- Library & Archives
- Records Management Application
- Multimedia
- Classified
- Restricted Access
- Public Access



Actual / Training / Operations

HTML
DATABASE



Center for Army Lessons Learned

Welcome to the Center for Army Lessons Learned, Today is Monday, 29 Sep, 2003. It's 9:45 AM.

[★ Operation Enduring Freedom](#)

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SEARCH

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Items of Interest

(15 Sep 03)

Combat Studies Institute's reprint of T.E. Lawrence's 'The Evolution of a Revolt' offers several insights on the relationships of cultures to terrain and then translates them into military factors. Lawrence cautions that an army of occupation too small to fulfill the doctrine of acreage may find itself vulnerable to insurgency. (115)



[CTC Tips for Success 23 & 24](#)

Stop the scroll by left clicking and holding your mouse inside the scrolling window. Move your mouse up & down while holding the button to navigate.

CALL Specialty Links

- [Fratricide](#)
- [Information Operations](#)
- [MRE](#)
- [MOU](#)
- [Trends Reversal](#)

Other Lessons Learned Links

- [Army \(other\)](#)
- [Air Force](#)
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- [Joint](#)
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- [US Government \(Non-DoD\)](#)
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Army Links

- [Army Homepage](#)
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CALL's Search Engines

- [Military Domain Search Engine](#)
- [SemioMap Visual Search](#)

"Tell Us What Works"

Soldiers are doing good things everyday. We need to know what those good things are. Tell us "what's working" and "what's not working". Share your training and operational experiences and key insights with your peers. Army leaders. Soldiers and NCOs throughout the Army.



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- [Army Reserve](#)
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9:51 AM



Center for Army Lessons Learned

This page serves as the gateway to CALL's Operation Iraqi Freedom, Operation Enduring Freedom, Homeland Security, and Stryker Brigade Combat Team (SBCT) web sites.

Select Site to Enter

Operation Iraqi Freedom

Operation Enduring Freedom

Homeland Security

Stryker Brigade Combat Team (SBCT)

==== (FOUO) ====
(Not open to contractors or retirees)
Initial Impressions Reports

To access these web sites you must first be authenticated as an authorized user.

Authorized users are: Active Duty Military/Uniformed Services Members, Reservists, Selected Retired Military, Direct Hire Appropriated Fund DoD Civilian Employees, and certain DoD contractors.

We authenticate by checking the information you provide against the Defense Enrollment Eligibility Reporting System (DEERS) which contains up to date personnel information on all parts of the Defense Department Workforce. Your information will be transmitted in a secure manner. It is encrypted using Secure Socket Layer (SSL) technology.

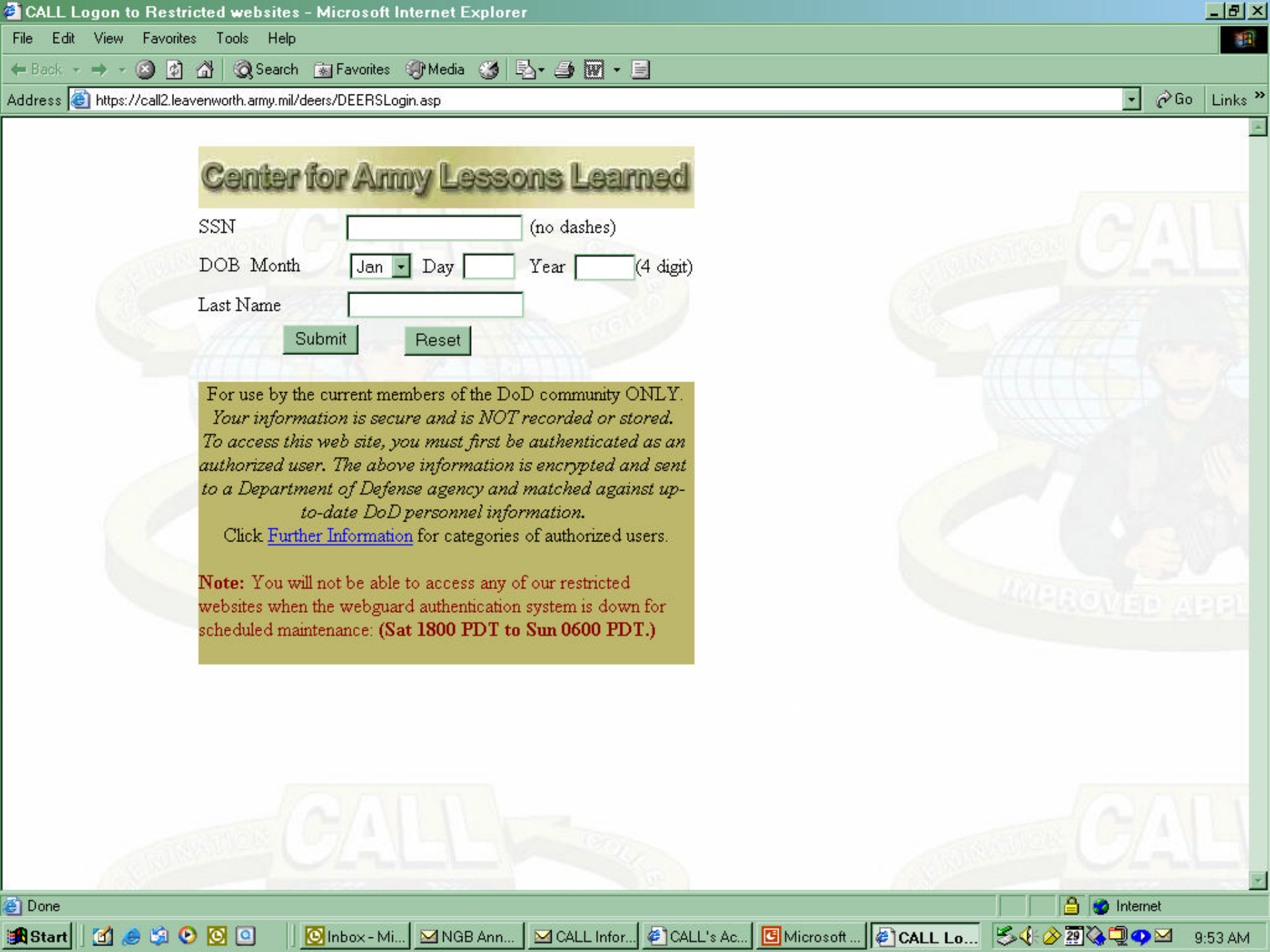
Note: You will not be able to access any of our restricted websites when the webguard authentication system is down for scheduled maintenance **(Saturday 1800 PST to Sunday 0600 PST.)**

Submit CONOPS Observation

- These web sites are also available on the SIPRNET at <http://call.army.smil.mil/>, where they may be accessed without a DEERS account.

Links to external websites





Center for Army Lessons Learned

SSN (no dashes)

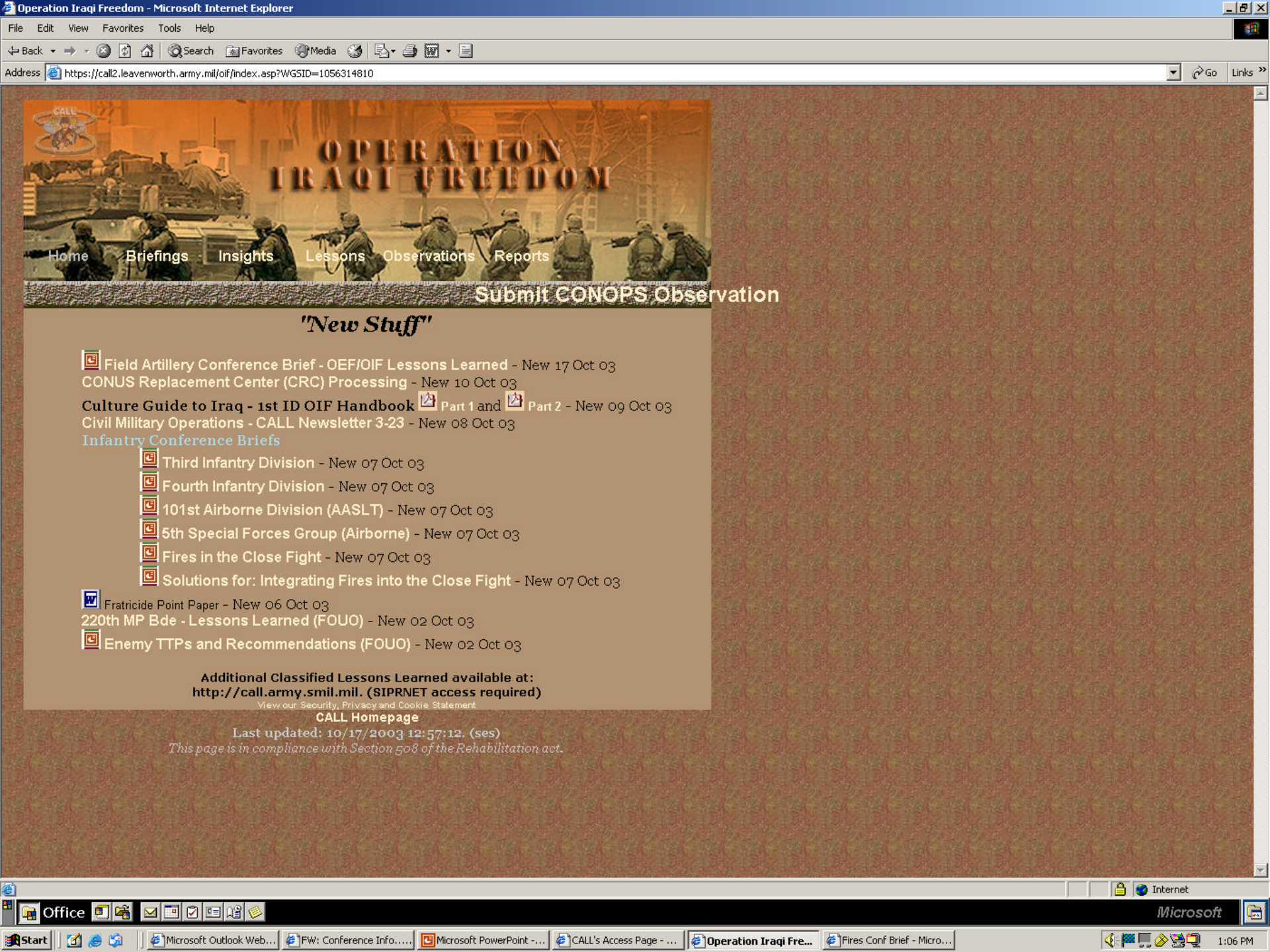
DOB Month Day Year (4 digit)

Last Name

For use by the current members of the DoD community ONLY.
*Your information is secure and is NOT recorded or stored.
To access this web site, you must first be authenticated as an
authorized user. The above information is encrypted and sent
to a Department of Defense agency and matched against up-
to-date DoD personnel information.*

Click [Further Information](#) for categories of authorized users.

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- 1
- 2 Purpose
- 3 Panel Members
- 4 A 3BCT TTP
- 5 Bottom Line
- 6 Context
- 7 Winners
- 8 Losers
- 9 Winner: Maneuver/Fire Support Personnel Cohesion
- 10 Winner: M7 BFIST
- 11 Co-responsibility for Training the CO FSE
- 12 Winner: PALADIN
- 13 Winner: Maneuver Shooters—LRAS3
- 14 Winner: Voice Call for Fire/Digital Fire Direction
- 15 Winner: CAS
- 16 Winner: SADARM/HE
- 17
- 18 Winner: SADARM/HE
- 19 Winner: DIVARTY & CTRFIRE
- 20 Winner: Use of Mortars
- 21 Winner: Boundaries & FSCMs,
- 22 Loser: Dud Producing Rounds
- 23 Loser: A2C2 of EAB assets in BDE Zone/sector
- 24 Loser: NTC Type Employment of COLTs
- 25 Conclusion

Fires in the Close Fight: OIF Lessons Learned



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Purpose

- Inform Senior Infantry Leaders on Lessons Learned During OIF From a BCT Perspective
- Generate Discussion on Implications for the Future



Infantry . . . On Point for the Army



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Combat Training Center Resources

CALL's CTC Web Resources

- [CTC Ask](#)
- [CTC in the News](#)
- [Leaders Reference Guide \(PDF\)](#)
- [Mission Rehearsal Exercise \(MRE\)](#)
- [Trends Reversal Program](#)

CALL's CTC Products

- [BCTP](#)
- [BCTP TIPS for Success](#)
- [COE Handbook](#)
- [CTC TIPS for Success](#)
- [Handbooks](#)
- [Newsletters](#)
- [News from the Front](#)
- [Quarterly Training Bulletins](#)
- [Real World Operations Vignettes](#)
- [Related Articles](#)

Combat Training Centers

- [Battle Command Training Program \(BCTP\)](#)
 - [Brigade Command and Battle Staff Training \(BCBST\) Seminar Prep Course \(SPC\)](#)
- [Combat Maneuver Training Center \(CMTC\)](#)
- [Combat Training Centers Directorate](#)
- [Joint Readiness Training Center \(JRTC\)](#)
- [National Training Center \(NTC\)](#)

Other Resources

- [CTC QTLY Review/Council of Colonels](#)
- [JRTC CALL Cell BiWeekly History Lessons](#)
- [TRADOC - Opposing Forces Directorate](#)
- [Red Thrust Star](#)

Knowledge Repository**Sites**[\[Site Map\]](#)**ADMIN SUPPORT CENTER:**

- CORPS Ops
- DIV Ops
- BDE Ops

[How to use this site.](#)[OC Common Core](#)[CTC Ask Search Page](#)

"A CTC experience is the closest thing to combat our Soldiers, Leaders, Staffs and Units will ever experience. It is a battlefield where they can "die", come back to life, correct their mistakes, and fight again. ... we must look at harnessing the CTC's role in Doctrine Development and Data Collection so we can maximize their potential and draw the right conclusions from lessons learned in a training environment."

*[CTC Program, Strategic Plan]***MISSION REHEARSAL EXERCISE (MRE) RESOURCES**

★ NEW JUST IN - "[CHANGE 2 TO TRAINING GUIDANCE FOR FOLLOW-ON FORCES DEPLOYING ISO OPERATION IRAQI FREEDOM](#)" and FM 21-7.13 "[The Soldier's Guide](#)"★

CALL's Latest CTC-Related Products["LEADERS REFERENCE GUIDE"](#)

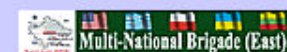
["TACTICAL CONVOY OPERATIONS" CALL Hand Book 03-6](#)
[\(CALL's Hand Book List\)](#)

["03-13 Synchronization of Fires"](#)
["03-08 NCO's Cornerstone in Winning in the COE"](#)
[\(CALL's Newsletter List\)](#)

CTC-Ask is a CALL, Warrior Knowledge Network (WKN) initiative. CTC-Ask consists of two "SUPPORT CENTERS." The **ADMIN SUPPORT CENTER** provides *online utilities and data to support the CTC Commanders and COGs with CTC event/exercise specific information to assist the CTC ROTATIONAL UNIT Commander and Staff in the preparation for a CTC rotation (RSOI/ISB) and return to home station (Regeneration).*

*Click on a CTC logo to access associated **ADMIN SUPPORT CENTER** information.*

The **OPERATIONS SUPPORT CENTER** provides an information/data analysis and retrieval environment designed to *assist and support the CTC ROTATIONAL UNIT Commander and Staff in preparation for a CTC rotation (RSOI/ISB) and return to home station (Regeneration).*

CTC-Ask**Mission Rehearsal Exercise (MRE) Home Page****SFOR-BOSNIA****OPERATION IRAQI FREEDOM****KFOR-KOSOVO**

MRE COMMON RESOURCE LINKS & REFERENCES - (CLICK ON SFOR OR KFOR SHIELDS FOR THEATER-SPECIFIC RESOURCE LINKS & REFERENCES)

ACTIVE, RESERVE & NATIONAL GUARD MOBILIZATION/DEPLOYMENT/MISSION/REDEPLOYMENT:

- **Department of the Army, PERSCOM CONOPS Deployment Messages & References:**
 - [Consolidated Personnel Policy Guidance](#) (PPG) for Operations Noble Eagle/Enduring Freedom, and Iraqi Freedom. This is the current PPG for Operation Noble Eagle and Operation Enduring Freedom
 - [ANNEX D Personal Equipment List](#) (Applies to Iraqi Freedom as well)
 - [PAY AND ENTITLEMENTS \(DFAS WEB LINK\)](#)
- **[Readiness and Deployment \(DA Form 7425\)](#)**
 - [Checklist](#) (June 2003)
 - [Instructions](#) (29 May 2003)
 - [DA Pam 600-81](#) Information Handbook for Operating Continental United States (CONUS) Replacement Centers and Individual Deployment Sites
- **[Redeployment, Post-Deployment and Reconstitution](#)**
 - [Checklist](#) (5 May 2003)
 - [DRAFT Instructions](#) (5 May 2003)
- **[Deployment Cycle Support \(DCS\)](#)**
 - [DCS CONPLAN ALARACT Message](#)



MRE Operation Iraqi Freedom (OIF)

[CALL's OIF ACTUAL OPERATIONS PAGE](#) - Briefings, Insights, Lessons, Observations & Reports (DEERS LOGIN Required).

[Rapid Fielding Initiative \(RFI\) PM Soldier web site](#) - If you are unfamiliar with the ARMY's RFI program, get to know it here. Latest individual equipment for OIF.

Mission Rehearsal Exercise (MRE), OIF Links and Reference

CENTCOM - Third US Army - ARCENT TRAINING Requirements and Links

- [United States Central Command \(CENTCOM\)](#)
 - [OIF Summary Page](#)
- Third US Army - [ARCENT](#)
 - [ARCENT News](#)
 - [Third US Army Family Support Group](#)
- [COALITION FORCES LAND COMPONENT COMMAND \(CFLCC\)](#)
- [CJTF7](#)
 - [CJTF7 News Releases](#)
- [DEFEND AMERICA](#) - US DOD News About the War on Terrorism

NEW JUST IN - [FM 7-21.13 The Soldier's Guide](#) (OCT 2003)

FORSCOM MESSAGE R 021135Z OCT 03 - *CHANGE 2 IS NOW CURRENT.*

RATUZYUW RUEASRB0178 2122015-UUUU--RUEASRA RUERPHB RUEASRB.

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[CTC Program, Strategic Plan]

Mission Rehearsal Exercise (MRE) RESOURCES

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FM CDRFORSCOM FT MCPHERSON GA//AFOP//

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OPER/IRAQI FREEDOM// MSGID/GENADMIN/FORSCOM AFOP-TRO//

SUBJ/CHANGE 2 TO TRAINING GUIDANCE FOR FOLLOW-ON FORCES DEPLOYING ISO OPERATION IRAQI FREEDOM//

RMKS/

1. PURPOSE. THIS MESSAGE SUPERCEDES FORSCOM MESSAGE, SUBJECT: TRAINING GUIDANCE FOR FOLLOW-ON FORCES DEPLOYING ISO OPERATION IRAQI FREEDOM, DTG 312015Z JUL 03. IT INCORPORATES TASKS FROM THE NEW [SOLDIER'S MANUAL OF COMMON TASKS \(SMCT\), STP-21-1-SMCT, DATED 03 AUG](#), ADDS COMBAT STRESS AND SUICIDE PREVENTION TRAINING, AND ADDS ADDITIONAL TRAINING TASKS AT THE INDIVIDUAL, SQUAD, PLATOON AND COMPANY LEVELS. FOR EASE OF REFERENCE THIS MESSAGE LISTS ALL TRAINING REQUIREMENTS FOR OPERATIONS IRAQI FREEDOM (OIF). IT PROVIDES TRAINING GUIDANCE FOR FORCES DEPLOYING AFTER 1 DEC 03 IN SUPPORT OF OIF. TRAINING GUIDANCE IDENTIFIES INDIVIDUAL, LEADER COLLECTIVE TRAINING REQUIREMENTS FOR COMBAT ARMS, COMBAT SERVICE, AND COMBAT SERVICE SUPPORT UNITS BY ECHELON FROM SQUAD/SECTION/CREW THROUGH BRIGADE. FOR COMBAT AND STABILITY OPERATIONS.

1.A. SUMMARY OF CHANGES. NEW COMMON TASK NUMBERS ARE LISTED BELOW AND SUPERCEDE OLD COMMON TASK NUMBERS.

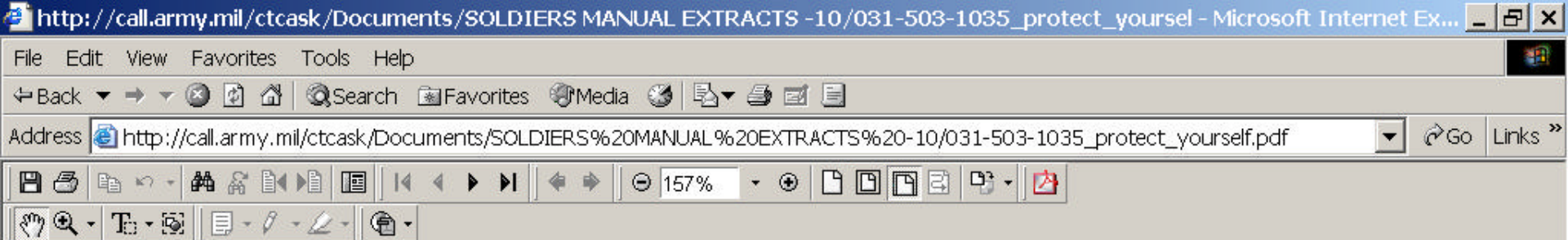
1.A.1. IN PARA 2.F.1 [\(031-503-1035\) PROTECT YOURSELF FROM CHEMICAL/BIOLOGICAL CONTAMINATION USING YOUR ASSIGNED PROTECTIVE MASK](#) REPLACES TASK (031-503-1025).

1.A.2. IN PARA 2.F.2 [\(031-503-1036\) MAINTAIN YOUR ASSIGNED PROTECTIVE MASK](#) REPLACES TASK (031-503-1024).

1.A.3. IN PARA 2.F.3 [\(031-503-1036\) MAINTAIN YOUR ASSIGNED PROTECTIVE MASK](#) REPLACES TASK (031-503-1026).

1.A.4. IN PARA 2.F.6 [\(031-503-1037\) DETECT CHEMICAL AGENTS USING M8/M9 DETECTOR PAPER](#) REPLACES TASK (031-503-1014).

1.A.5. IN PARA 2.F.7 [\(031-503-1035\) PROTECT YOURSELF FROM CHEMICAL/BIOLOGICAL CONTAMINATION USING YOUR ASSIGNED](#)



031-503-1035

Protect Yourself from Chemical/Biological Contamination Using Your Assigned Protective Mask

Conditions: You are given your assigned protective mask with hood and carrier, a canteen with an M1 canteen cap, an M291 skin decontamination kit, an M295 decontamination kit, M8 detector paper, and applicable technical manuals (TMs). You find yourself in one of the following situations:

1. You hear or see a chemical or biological (CB) attack.
2. You realize, through other means, that you are under a CB attack.
3. You are ordered to mask.
4. You must enter a contaminated area.

After having donned your protective mask, you need to drink from your canteen.

Standards: Protect yourself from chemical or biological contamination using your assigned protective mask. Don, clear, and check your mask within 9 seconds. Drink water through your protective mask from your canteen without becoming a casualty.

031-503-1035

3-135

ABCA Coalition Operations Lessons Learned Database

• User Registration Requirement

- Access to the ABCA COLL DB is limited to those individuals who have a need to know. The contents of the database are for official use only.
- American Users: DOD Government employees and U.S. Military Personnel desiring access to the ABCA COLL DB should apply for access to the CALL Database. CALL will review applications and issue user names and passwords to those who qualify. [CALL DB Access Request](#).
- British, Canadian, Australian, and New Zealand Users: Potential users from these nations should apply for access to their nation's Gatekeeper. [ABCA COLL DB Gatekeeper List](#).

• Web Browser Requirements

- Your browser should be either Microsoft Internet Explorer 4.0+ or Netscape 4.3+.

AMERICAN Users

with CALL DB passwords [Click Here](#)



BRITISH, CANADIAN, AUSTRALIAN

and NEW ZEALAND users with ABCA COLL passwords [Click Here](#)



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Author: DOIM Special Projects

This document was prepared by CALL, Ft Leavenworth, KS.

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